KSI & KPI Dashboard

Key Performance Indicators:

SAFETY
- Incident Frequency Rate: Good
  - Current: 0.3
  - Target: 0.7

POWER COMPETITIVE PRODUCTS AND SERVICES
- Forced Outage Factor: Good
  - Current: 4%
  - Target: 7%
- CGS Availability Factor: Excellent
  - Current: 93%
  - Target: 100%

STRENGTHEN FINANCIAL HEALTH
- Net Revenue (SM): $12
  - Status: Good
- IPR Cost Expenditure (S$): $1.76
  - Status: Good
- Days Cash on Hand: 60+
  - Status: 113
- CAPEX (S$): $847
  - Status: Good
- Debt to Asset Ratio: 82%
  - Status: Good
- Treasury Borrowing (S$): $1.60
  - Status: Good
- Days Cash on Hand: 60+
  - Status: 113

MEET TRANSMISSION CUSTOMER NEEDS
- System Average Interruption Duration Index (Minutes Per Line)
  - High Voltage: 254
  - Low Voltage: 310
- System Average Interruption Frequency Index (Annual In-plant Outage)
  - High Voltage: 0.44
  - Low Voltage: 0.39

Key Strategic Initiatives:

GRID MODERNIZATION - FINANCIAL
- Grid Modernization Financial: 100%
- Grid Modernization Milestones: 90%
**KPI DASHBOARD**

**STRENGTHEN FINANCIAL HEALTH**

- **Net Revenue (SM):** $12 Good → $246
- **IPR Cost Expenditure (SB):** $1.76 Good → $1.70
- **Days Cash on Hand:** Good → 60+ 113
- **CAPEX ($M):** Good → $847 $609
- **Debt to Asset Ratio:** Good → 82%
- **Treasury Borrowing ($B):** Good → $1.50 $2.10
AGENCY NET REVENUES

FCRPS Net Revenue
in millions of dollars

- Rate case: 12
- IPR expense: 60
- Other expense: 1
- Depreciation, Amortization & Accretion: 42
- Net interest expense: 4
- Operating Revenues: 129
- Actuals: 246
Total expense and revenue in millions of dollars

- **Expense**
  - Non-IPR:
    - BP-20 Rate Case: $1,270
    - Actuals: $1,392
  - IPR:
    - BP-20 Rate Case: $1,349
    - Actuals: $1,210

- **Revenues**
  - BP-20 Rate Case: $2,710
  - Actuals: $2,814

Total expense $2,662, Total revenue $2,559
Total expense and revenue in millions of dollars

- **BP-20 Rate Case**
- **Actuals**

### TRANSMISSION FINANCIAL PERFORMANCE

**Expense**
- Non-IPR: $634
- IPR: $489

**Revenues**
- Non-IPR: $613
- IPR: $489

**Total**
- Non-IPR: $1,123
- IPR: $1,086

**Total**
- Non-IPR: $1,102
- IPR: $1,094
AGENCY CAPITAL EXPENDITURES

in millions of dollars

- Rate Case: 847
- Fed Hydro: 80
- Transmission: 158
- F&W: 7
- Corporate: 7
- FY20 Actuals: 609
Financial Reserves Policy thresholds and reserves for risk
In millions of dollars

- Cost recovery adjustment clause
- Surcharge
- No action
- Reserves distribution clause

*Thresholds are triggered using the official ACNR calculation, RFR are shown as a reference, please view the QBR Technical workshop materials for further information.
STATE OF THE BUSINESS

John Hairston, ACTING ADMINISTRATOR AND CHIEF EXECUTIVE OFFICER
STRATEGIC GOALS

#1 STRENGTHEN FINANCIAL HEALTH

#2 MODERNIZE ASSETS & SYSTEM OPERATIONS

#3 PROVIDE COMPETITIVE POWER PRODUCTS & SERVICES

#4 MEET TRANSMISSION CUSTOMER NEEDS EFFICIENTLY & RESPONSIVELY
The QBR technical workshop is on **November 19** from 9 a.m. to 11:30 a.m.

The next QBR will be held in **February**.

**Didn’t get your question answered?** Email Communications@bpa.gov. Answers will be provided at the QBR technical workshop if possible, or posted to www.bpa.gov/goto/QBR.

The strategic plan progress update is available at www.bpa.gov/StrategicPlan.
FINANCIAL DISCLOSURE

This information was made publicly available on November 13, 2020, and contains information not sourced directly from BPA financial statements.